

# Accommodation Strategy annual update

## ASC Cabinet Committee

### 23 November 2017

---

Christy Holden - Head of Commissioning  
Strategic and Corporate Services

Appendix 1

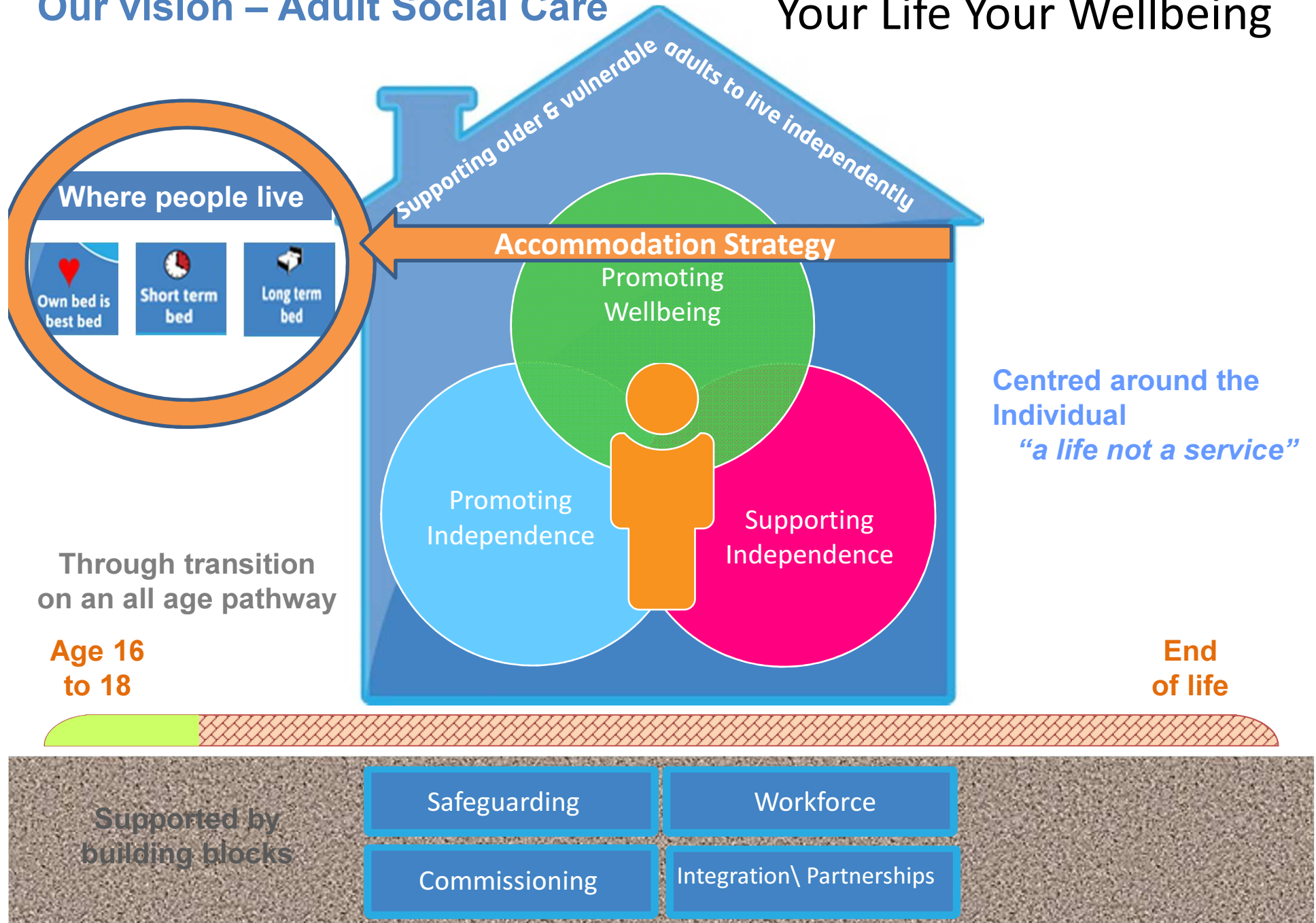


**Kent Social Care  
Accommodation Strategy**  
Better Homes: Greater Choice



# Our vision – Adult Social Care

# Your Life Your Wellbeing



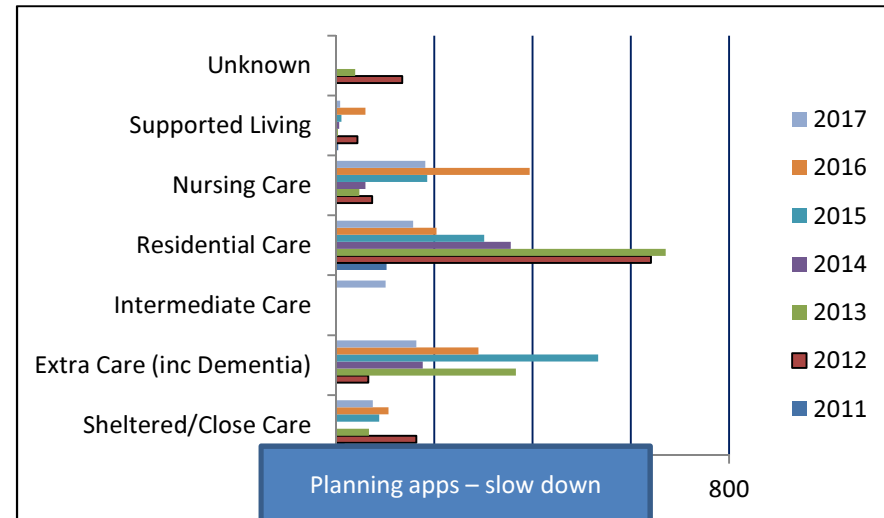
### Accommodation Strategy



- KCC spends £180m on residential and nursing care
- The right type of accommodation in the right place
- Stimulate the market or directly intervene
- Inform planning applications
- Secure better outcomes and make savings
- Quality and safeguarding

**Market Response/Intervention**





### Care Homes - Sustainability & Impact


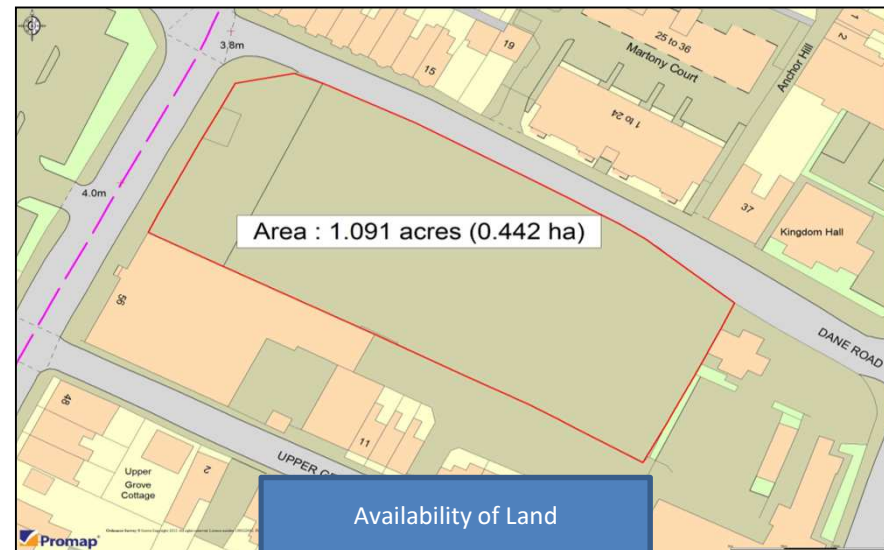
**Nationally:**

Category	Nurse vacancy rate	Nurse turnover rate
Domiciliary care	~20%	~10%
Residential homes	~15%	~10%
Nursing homes	~10%	~15%
Hospice	~5%	~5%

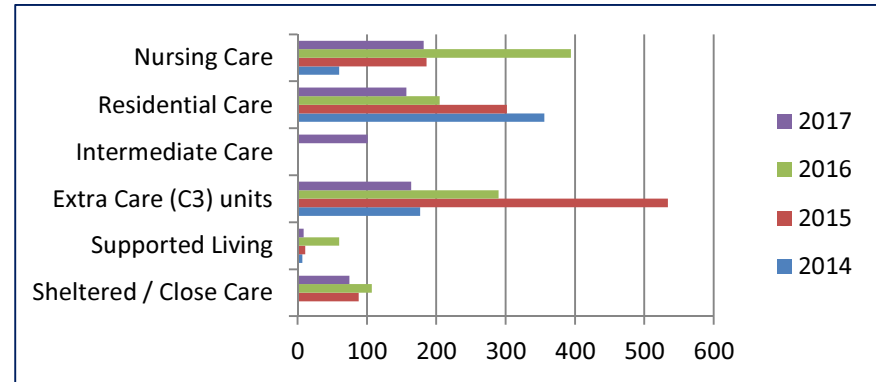
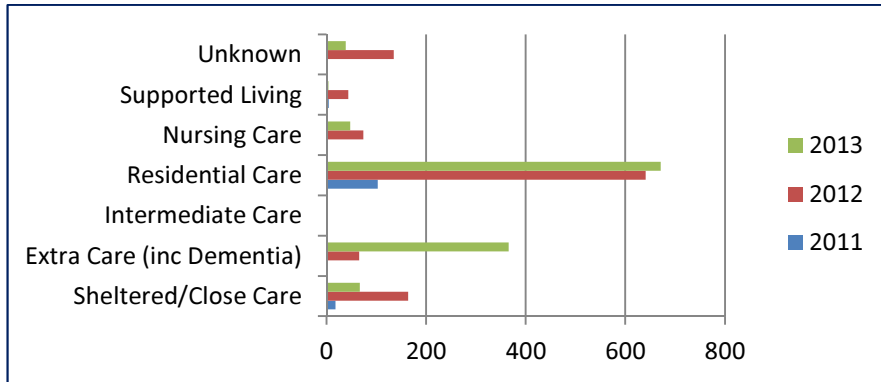
**In Kent:**

- KCC have strategic partnership meetings with care home providers (approx. 100 homes) – very few additional nursing developments in last 15 months under KCC's contract. Those opening aimed at private (self-funder) market
- Many providers not willing or able to open nursing homes in Kent unless they see a change in the workforce situation.
- Sanctuary Housing opened a purpose built Residential/Nursing home in Hersden in Summer 2015 but have been unable to operate the nursing wing due to the lack of availability of nurses.
- Nelsar have over 20 vacancies at large nursing home in Swale due to the lack of availability of nurses.
- A large nursing home (Fairfields/Woodlands) closed in summer of 2014 due to the provider being unable to source affordable nursing staff.
- Only nursing home developments being taken forward (that KCC is aware of) are those by the Graham Care Group who operate an alternative funding model and are developing nursing suites with significant medical

**Workforce/NLW/Price**

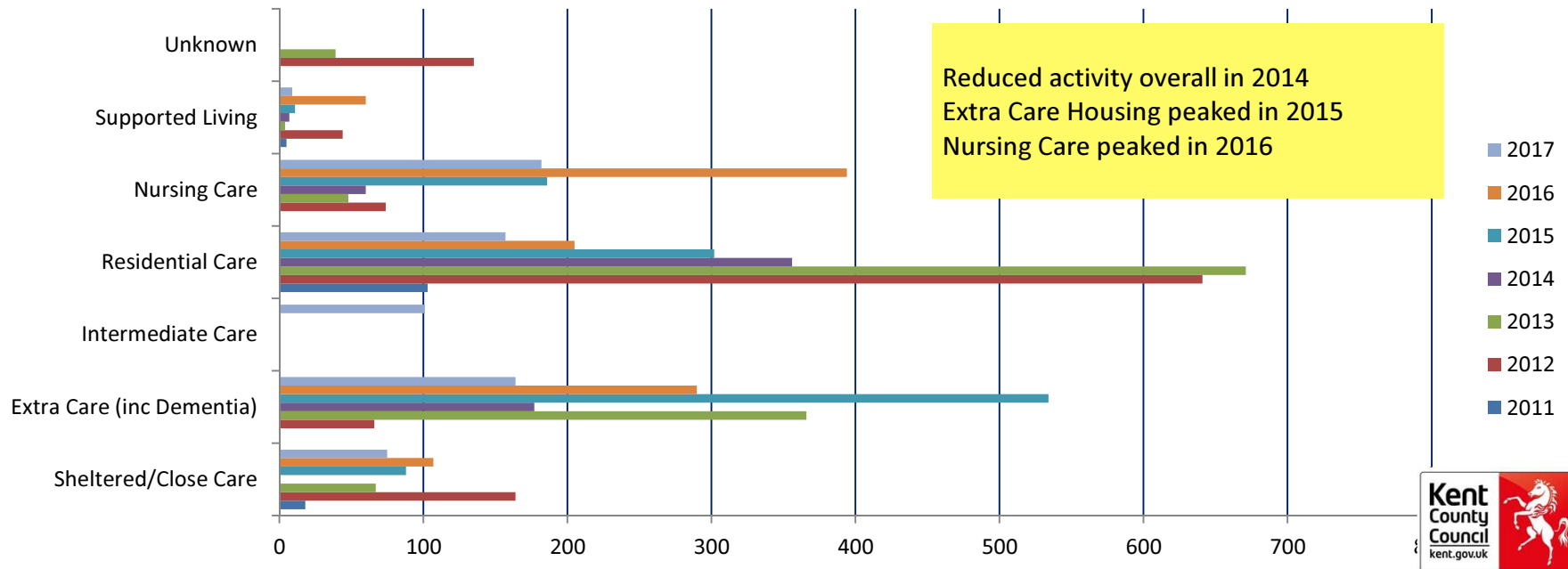



# Progress – all client groups



2011-2013 = 2445 units/beds (av 815 p/y)  
Three years measured

2014-2017 = 3465 units/beds (av 990 p/y)  
Three and a half years measured - half year for 2017



# Housing (with care) applications comparison

Appendix 1

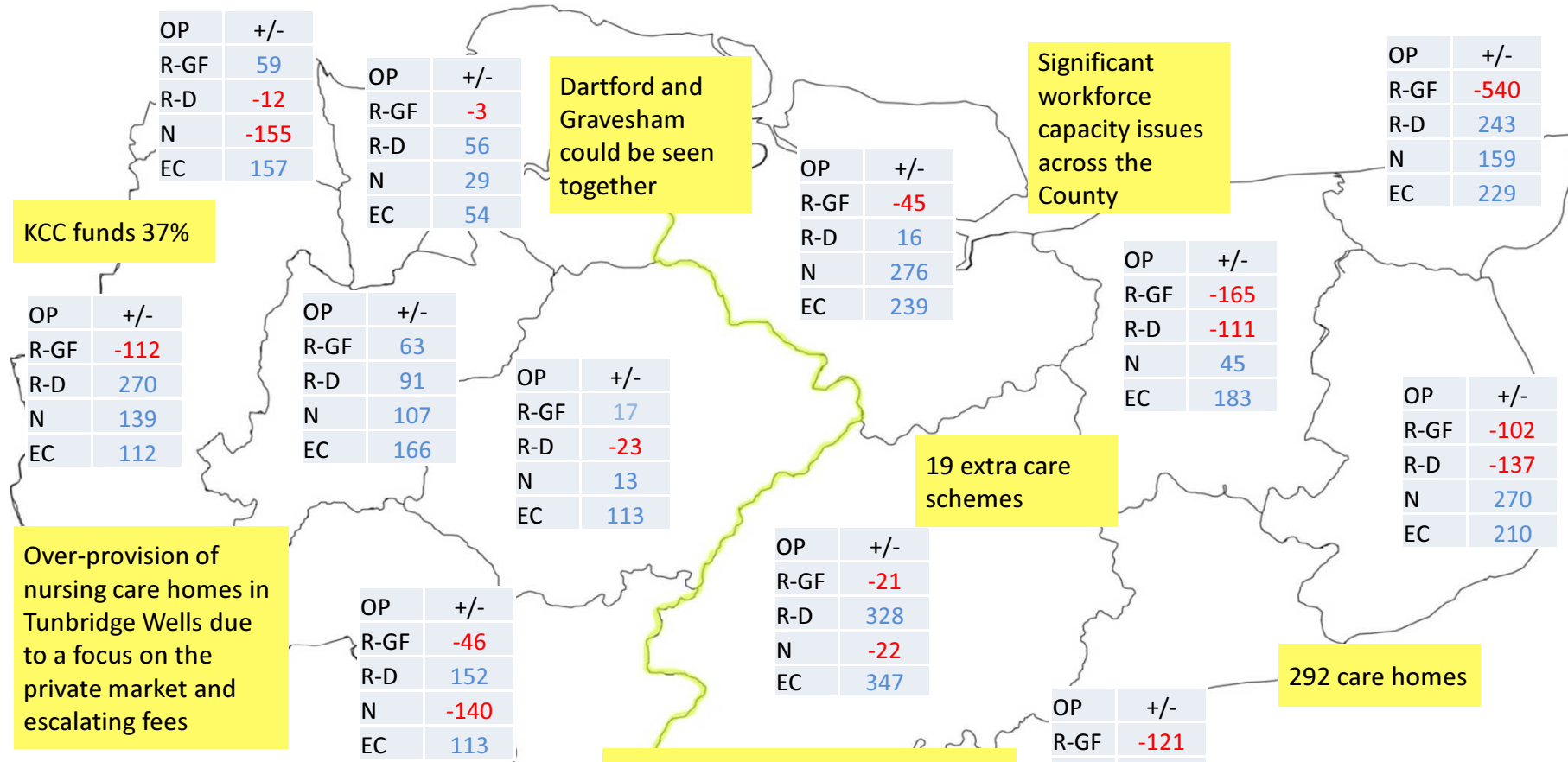
	2011-2013	2014-7/2017	+/-
Ashford	125	241	116
Canterbury	163	215	52
Dartford	6	0	-6
Dover	81	0	-81
Gravesend	0	0	0
Maidstone	140	77	-63
Sevenoaks	81	46	-35
Shepway	0	200	200
Swale	0	215	215
Thanet	60	56	-4
Tonbridge & Malling	5	335	330
Tunbridge Wells	73	137	64
<b>Total</b>	<b>734</b>	<b>1522</b>	<b>788</b>
Average per year	245	435	

# Care Homes applications comparison

Appendix 1

	2011-2013	2014 - 7/2017	+/-
Ashford	101	138	37
Canterbury	249	520	271
Dartford	38	274	236
Dover	0	19	19
Gravesend	0	0	0
Maidstone	387	121	-266
Sevenoaks	198	315	117
Shepway	25	125	100
Swale	138	292	154
Thanet	73	10	-63
Tonbridge and Malling	83	117	34
Tunbridge Wells	419	12	-407
<b>Total</b>	<b>1711</b>	<b>1943</b>	<b>232</b>
Av p/y	570	555	

# Older People Summary – October 2017



Kent	Accom	Existing	+/-	Known
R-GF	106	3089	-1036	
R-D	90	3253	630	80
N	96	5045	947	814
<b>Total</b>	<b>292</b>	<b>11,387</b>	<b>541</b>	<b>894</b>
EC	19	900	2157	601
<b>Total</b>	<b>311</b>	<b>12,287</b>	<b>2698</b>	<b>1495</b>

**FORECASTS BEING REVIEWED AND REFRESHED – THIS SHOWS THE MAR 2017 FORECASTS AGAINST NOV 2017 SUPPLY**

R- GF = Residential – General Frailty  
 R-D = Residential - Dementia  
 N – Nursing incl. Dementia  
 EC = Extra Care



# Care Home Movement – Older People - Kent

CCG Area	Total Care Homes 2014	Beds	Average Size	Total Closed	Beds closed	Average Size	Total Opened	Beds Opened	Average Size	Total Homes*	Total Beds*	Average Size
		2014	2014							Oct-17	Oct-17	Nov-17
Ashford	20	772	39	3	55	18	1	60	60	18	832	46
C4G	52	1703	33	11	217	20	2	120	60	43	1686	39
DGS	41	1690	41	6	189	32	2	37	19	37	1478	40
SKC	77	2224	29	14	314	22	1	79	79	63	2092	33
Swale	17	680	40	1	36	36	0	0		16	634	40
Thanet	49	1362	28	6	162	27	0	0		43	1423	33
WK	79	3164	40	13	375	29	6	450	75	72	3242	45
<b>Total</b>	<b>335</b>	<b>11595</b>	<b>35</b>	<b>54</b>	<b>1348</b>	<b>25</b>	<b>12</b>	<b>746</b>	<b>62</b>	<b>292</b>	<b>11387</b>	<b>39</b>

\*Includes Data Quality

CQC data over 18 month period (2013-2014) showed average size of home registering was 57 beds and de-registering was 28 beds

Average Care Home  
Size in Kent:  
2014 = 35  
2016 = 36  
2017 = 39

Av. Size opening = 50  
Av. Size closing = 25

**In 2016** – 3 care  
homes opened with a  
total of **221 beds**  
16 care homes closed  
with a total of **402  
beds**  
**2017 so far:** 2 opened  
(159 beds plus an  
extension of 42); 10  
closed (303 beds)

Net reduction of care  
homes between 2014  
and 2017\*:  
43 homes – 208 beds  
(total closed 54; 1348  
beds – total opened  
12; 746 beds)  
\*data adrift by 1  
home

No. of care home  
beds in planning at  
end of 2016 - **292**

No. of care home  
beds under  
construction at end  
2016 – **417**

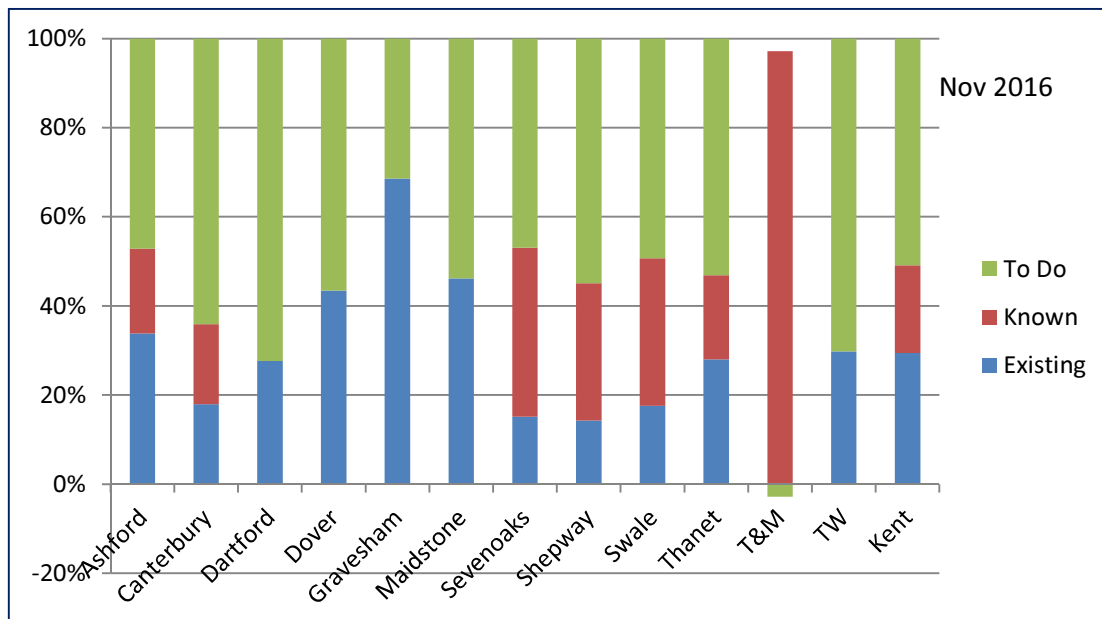
4 homes ready:367  
beds

Operational  
difficulties in securing  
beds for people with  
very high dementia  
needs – workforce,  
skills and wrap  
around community  
support shortfalls

The Accommodation Strategy predicted closures where there is an over-supply – further this relies on the development of Extra Care Housing with appropriate care and support which has currently stalled due to Welfare Reform changes and consultations



# Extra Care Housing



Three schemes actively progressing – due to complete in 2018 (all in TMBC area)

Ongoing discussions with developers – current hiatus in active developments due to the Supported Accommodation Review and 1% social rent reductions

Phase 3 Transformation assessment further evidences the benefit and need for more extra care housing – with additional focus, the forecasts may considerably increase

No. ECH opened in 2016 – 5 schemes 228 flats  
 No. ECH planning in 2016 – 3 schemes 184 flats  
 No. ECH under construction at end 2016 – 0

Flats in operation end 2016 = 900  
 Flats needed by 2021 = 3057 (2157 to do)  
 Active discussions for a potential further 601 flats

**November 2016 was the first month since 2008 where no extra care housing schemes are under construction – active discussions with providers and developers, planning applications made**

# Accommodation for people with Learning Disabilities

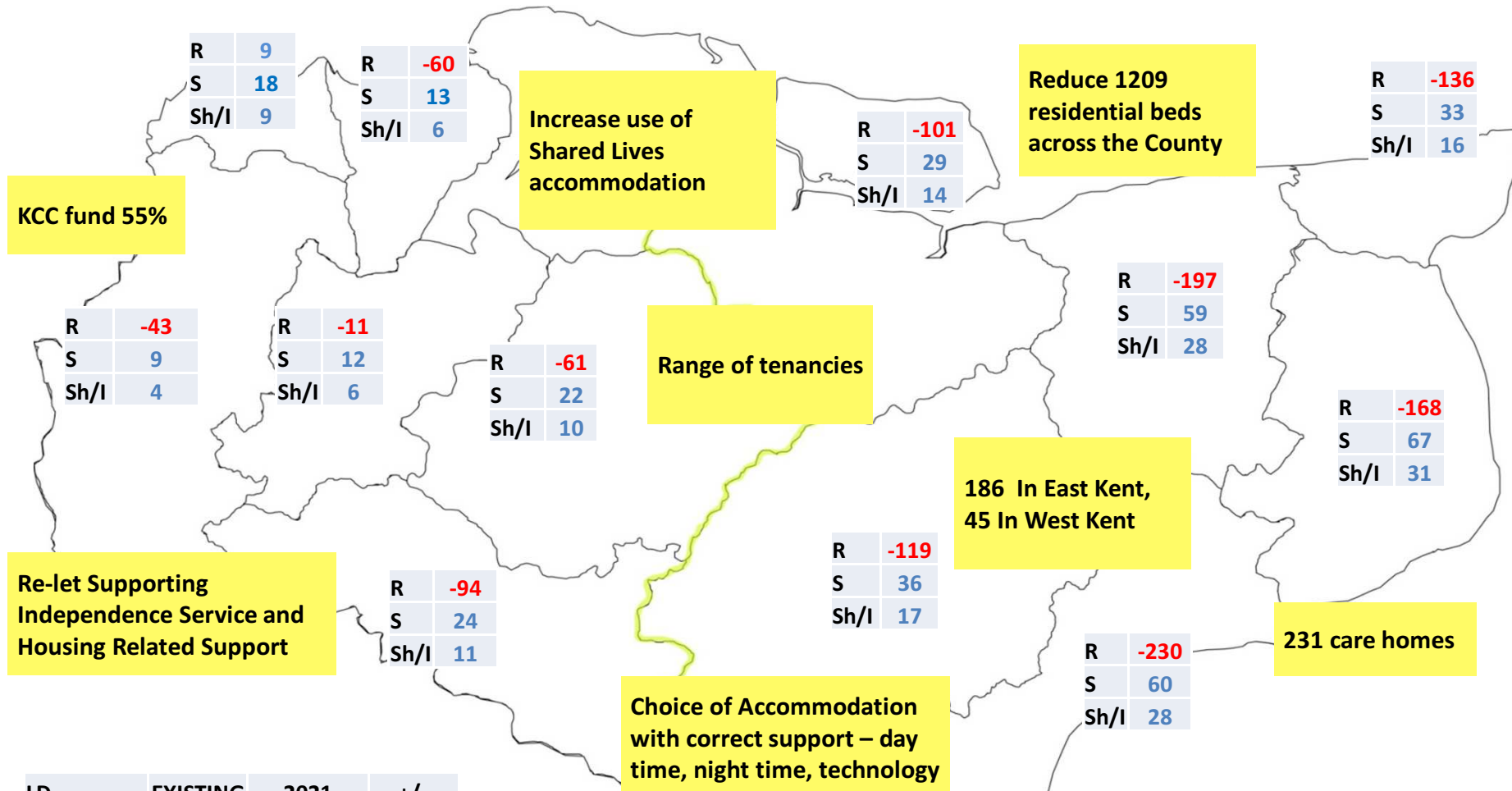
---



## Kent Social Care Accommodation Strategy

Better Homes: Greater Choice

# People with Learning Disabilities Summary



LD	EXISTING	2021	+/-
R	2038	829	-1209
R (autism)	150	TBA	TBA
Supp	570	952	+382
Sh/I	280	460	+180

R = Residential  
 S = Supported Housing  
 Sh/I = shared/independent

**FORECASTS BEING REVIEWED AND REFRESHED – THIS SHOWS THE MAR 2016 FORECASTS AGAINST NOV 2017 SUPPLY – ALSO LINKING TO TRANSFORMING CARE ACCOMMODATION STRATEGY**



# Accommodation for people with Mental Health needs

---

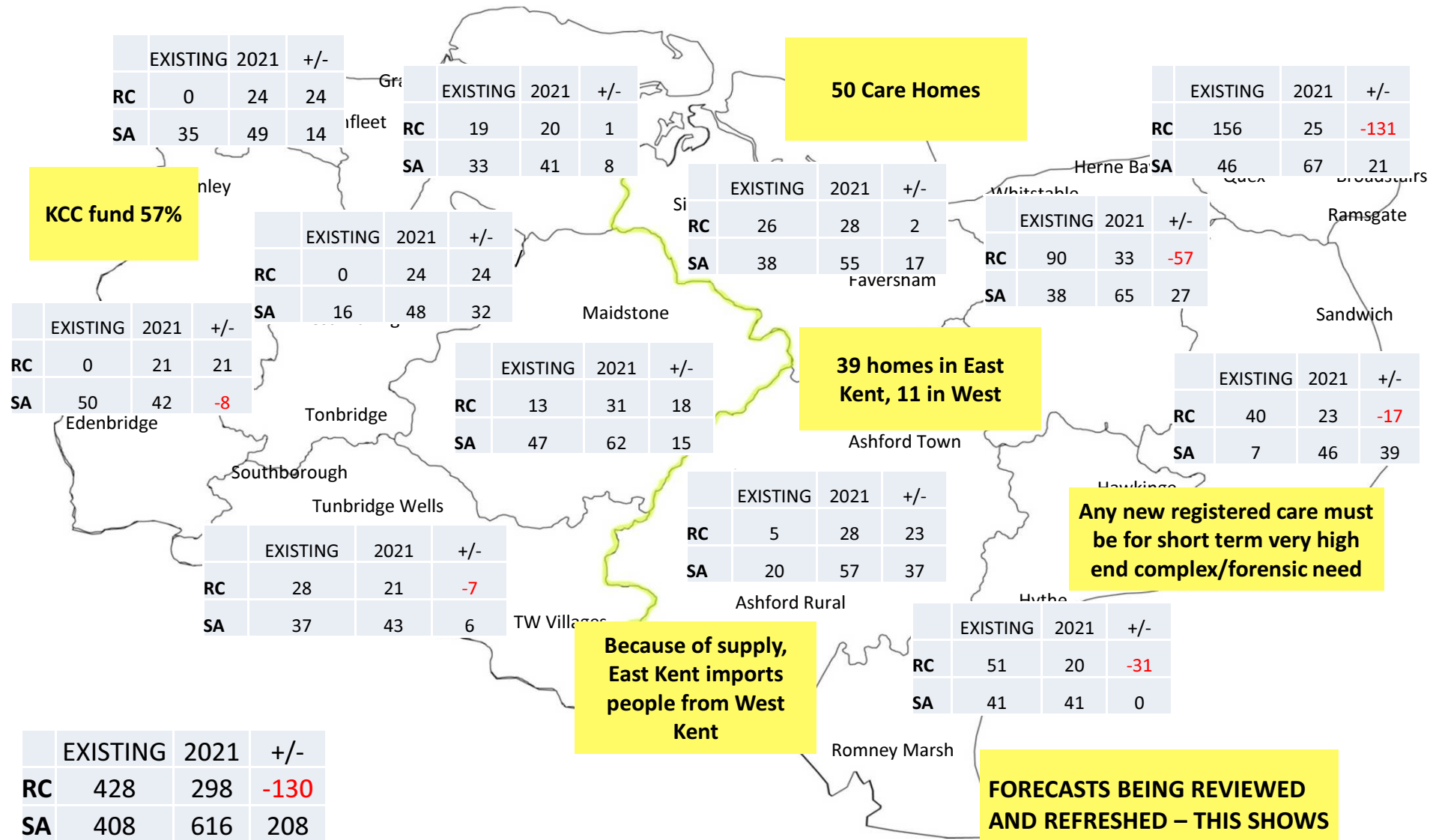
Appendix 1



## Kent Social Care Accommodation Strategy

Better Homes: Greater Choice

# Mental Health Accommodation – by District



RC = Residential Care  
SA = Supported Accommodation

**KCC fund 57%**

**50 Care Homes**

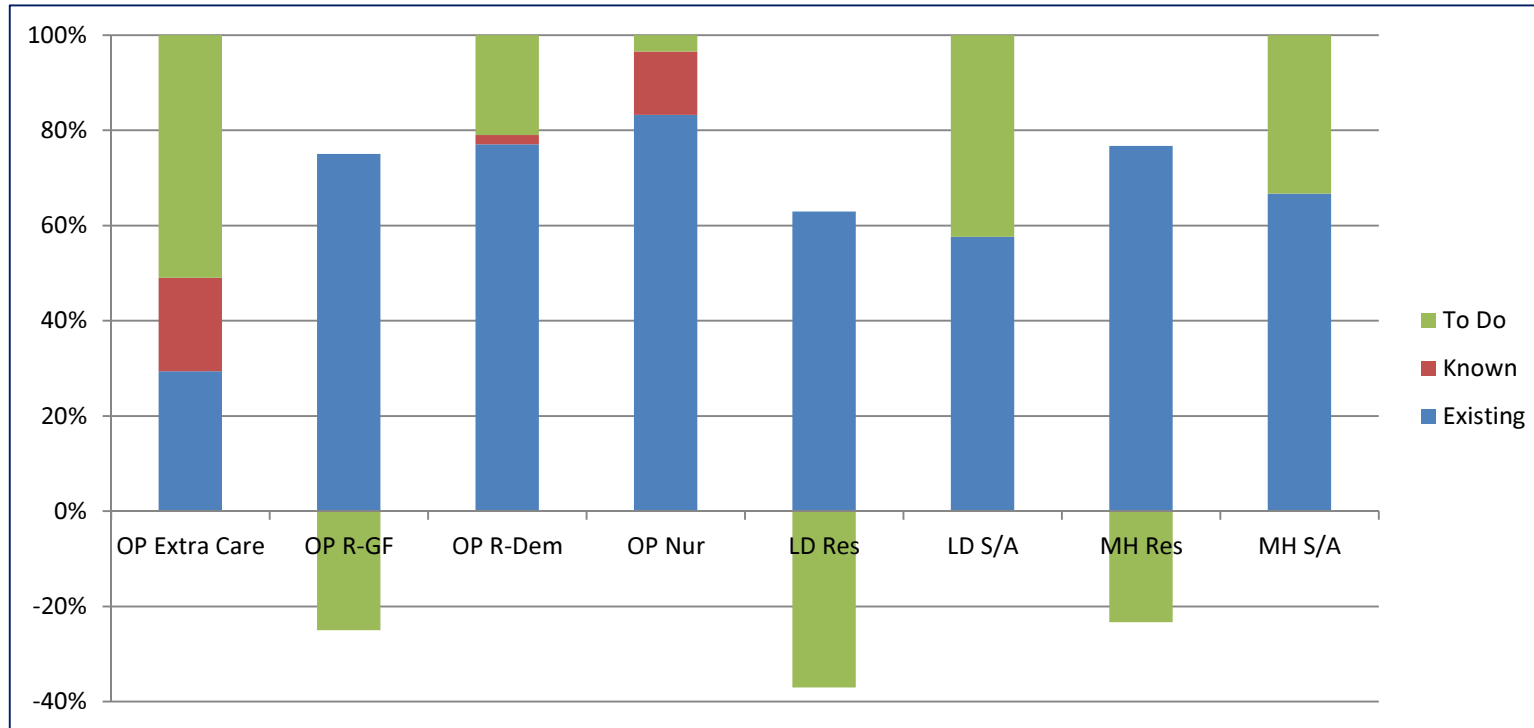
**39 homes in East Kent, 11 in West**

**Because of supply, East Kent imports people from West Kent**

**Any new registered care must be for short term very high end complex/forensic need**

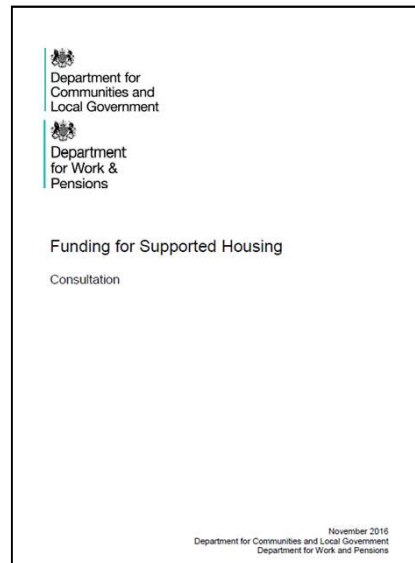
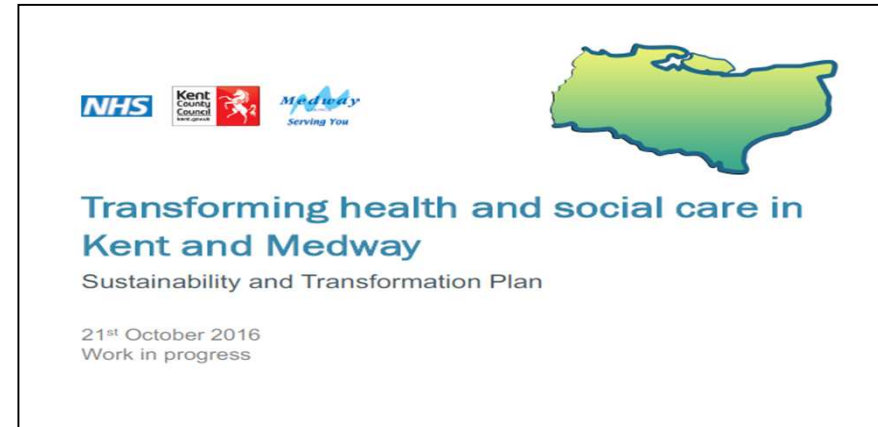
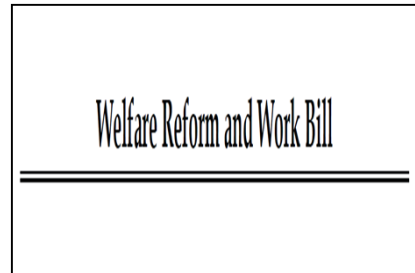
**FORECASTS BEING REVIEWED AND REFRESHED – THIS SHOWS THE MAR 2016 FORECASTS AGAINST MAR 2016 SUPPLY**

# Summary



Kent Profile – District Councils (housing) to support with extra care housing and supported accommodation; District Councils (planning) to support with all new developments needed; KCC Commissioners to work with providers on de-registering and re-modelling where needed; wider role for VCSE for shared lives plus; CCG’s to share information on bed modelling exercises including use of their estate and commissioning plans for managing what needs to be targeted

# Accommodation Strategy – Impact on Implementation



- **Social and affordable rents to be reduced by 1% a year between 2016 and 2019**
- **Cap housing benefit at LHA rates from 2018 to stop social landlords charging “inflated rents”**
- **KCC responded to the consultation on 13 February 2017**
- **Direct discussions with SoS for CLG**



Complications

Opportunity



# Accommodation Strategy – moving forwards

Appendix 1



- **Housing White Paper published February 2017 – looks to release family housing by incentivising older people to downsize – current hiatus in development of supported accommodation – Green Paper was due in the Summer – outcome due “very soon”**

www.parliament.uk

Accessibility | Cookies | Email alerts | RSS feeds | Contact us

Home | Parliamentary business | MPs, Lords & offices | About Parliament | Get involved | Visit | Education

House of Commons | House of Lords | What's on | Bills & legislation | Committees | Publications & records | Parliament TV | News | Topics

You are here: Parliament home page > Parliamentary business > Committees > All committees A-Z > Commons Select > Communities and Local Government Committee > News > Housing for older people inquiry launched

### Commons Select Committee

## Housing for older people inquiry launched

02 February 2017

The Communities and Local Government (CLG) Committee has launched an inquiry into whether the housing on offer in England for older people is sufficiently available and suitable for their needs. The inquiry follows research which indicates pensioners are stuck in oversized properties worth £820bn.

- Inquiry: Housing for older people
- Communities and Local Government Committee

The inquiry is launched to a backdrop of significant housing shortages, rising numbers of older people, pressures on adult social care and with

- **Commons Select Committee launch an inquiry into housing for older people – February 2017**
- **Current Planning Consultation – ‘Planning for the right homes in the right places’ - One of the sections is ‘Planning for a mix of housing needs’, with a focus on Older People.**



# Accommodation Strategy – Particular areas

Appendix 1

- 1. Isle of Sheppey** – need nursing care home and Extra Care Housing – formal project to start to take forward – working with Infrastructure and Gen2
- 2. Thanet** – need nursing care homes, restrictions on workforce skill and capacity, Workforce Group as part of STP, specific discussions with the Trade Associations and Skills for Care
- 3. County-wide** - newer care home developments targeted mainly at self funders, offering high rates for local authority placements that are unaffordable – Market Analysis underway
- 4. Faversham and Swanley** – working with Registered Providers on remodelling existing schemes
- 5. County-wide** – developing supported accommodation for people with Learning Disabilities including Transforming Care
- 6. Faversham** – developing supported accommodation for people with Autism
- 7. Dover and Canterbury City** – needs supported accommodation for people with Mental Health needs under the Horizon’s project

**Refresh all current forecasts to 2031 (SBDI support)**

**People with Physical Disabilities – due late 2017/early 2018**

**People with Autism – Public Health completed needs assessment, to include accommodation**

**Care Leavers – 16-25 Accommodation – due end 2017**





*Thank you*

---

Christy Holden, Head of Commissioning – Accommodation  
Strategic and Corporate Services